

LEGISLATIVE LEADERSHIP P R O G R A M

HEALTH POLICY GROUP

DIRECTORY OF CONTACTS

JANUARY 2019



Institute for Public Policy
and Social Research
MICHIGAN STATE UNIVERSITY

About MSU's Legislative Leadership Program and the Michigan Health Policy Group

MSU's Legislative Leadership Program invites new members of Michigan's House of Representatives and Michigan Senate to engage in interactive sessions with content experts, including university faculty and practitioners, in the brief time between election and their first legislative sessions.

At its 1994 inception, LLP was designed to create a forum and the resources to help newly elected legislators meet the challenges of serving in a state with term limits. The program was meant to help legislators forge links to university policy resources.

Since that time, LLP has evolved into a broadened opportunity to gain insights into concepts that affect statewide constituencies, into evidence-based information on emerging issues and into the art and science of governing in divided times, such as under state House co-speakerships.

At the same time, IPPSR has evolved as a hub for policy expertise, information and outreach, a center for survey research training and excellence and an opportunity for training for those who seek leadership through elected office or public service. The program is built upon a series of specially designed events, including presenters, researchers and facilitated discussions. Sessions are focused on topics of compelling interest, from the state's revenue stream, to its expenditures, K-12 education, demographics and innovations.

IPPSR is proud that LLP has hosted a majority of newly elected legislators from each party and draws support from the Legislature's highest officers. The program continues to build on MSU's long-standing tradition of providing leadership training to state and county officials, community leaders, and aspiring public officials.

The LLP is consistent with the policy and research education efforts conducted both on and off campus in of support state legislators, their staffs and their communities. It resides at IPPSR as companion to IPPSR's Public Policy and Education, the Michigan Political Leadership Program, the State of the State Survey and Office for Survey Research. LLP draws on the resources and leadership of each of these outstanding programs.

Emerging Issues: Health Policy

During 2018, health policy was identified as an emerging issue within the framework of IPPSR's educational offerings through the Legislative Leadership Program.

Additional focus was brought to Michigan health policymaking with the support of the Michigan Health Endowment Fund and MSU's Institute for Health Policy.

The Institute for Public Policy and Social Research builds problem-solving relationships among policymakers and researchers and applies best practices to issues facing the State of Michigan. IPPSR's unique mission combines public education and training programs with research on issues of public policy, survey research services and the initiation of public needs among diverse audiences. Programs include a focus on policy education and political leadership training.

Located within the College of Human Medicine, the Michigan State University Institute for Health Policy serves a unique role facilitating and supporting collaborative relationships among CHM faculty and researchers throughout campus. These collaborative activities inform policymakers, state agencies and others with a goal of improving health care delivery in Michigan.

This educational outreach allows IPPSR to meet its long-established educational missions bridging policy and practical applications of personal leadership, governing and economic growth. They also are in step with IPPSR's other enriching programs – including Public Policy Forums, Michigan Political Leadership Program, the Rosenthal Internship Awards, Office for Survey Research, State of the State Survey and the newest addition, the Michigan Policy Insiders Panel.

For more information about LLP and all other IPPSR programs, please contact Arnold Weinfeld, Interim Director, Institute for Public Policy and Social Research, 509 E. Circle Dr., Room 321, East Lansing, MI 48824. He can be reached by phone at (517) 355-6672 or by email at weinfeld8@msu.edu

Acknowledgments

IPPSR is proud of the many events and activities it undertakes throughout the year. They require exacting attention to detail, a strong desire to meet personal needs and an ability to answer the call to service and commitment.

Please join us in thanking those whose work may be behind the scenes, yet is still essential to this program and other IPPSR operations: Administrative Assistant Iris Taylor Harper and Secretary Milly Shiraev, Information Technologist Jes Sprague, Communications Manager Cynthia Kyle and Staff Student Assistant Tatiana Maine-Brown. Katharine Cusick assisted.

This program is made possible with the considerable support of the Michigan Health Endowment Fund and its leaders and staff and in coordination with MSU's Institute for Health Policy and its Executive Director Dennis Paradis.

At the state Capitol, IPPSR is grateful for the assistance of Senate Majority Leader Mike Shirkey, Senate Democratic Leader Jim Ananich, House Speaker Lee Chatfield and House Democratic Leader Christine Greig.

WELCOME AND INTRODUCTIONS

ARNOLD WEINFELD

INTERIM DIRECTOR
INSTITUTE FOR PUBLIC POLICY AND SOCIAL RESEARCH
MICHIGAN STATE UNIVERSITY

Arnold serves as the Interim Director of the Institute for Public Policy and Social Research (IPPSR) at Michigan State University as well as Director of Urban Policy Initiatives for University Outreach and Engagement.

At IPPSR, Weinfeld assists with the coordination of programs such as the Michigan Political Leadership Program, Legislative Leadership Programming, State of the State Survey and issue forums.

In his capacity at Outreach and Engagement, he works with the Center for Community and Economic Development as well as with other MSU faculty, local officials and community stakeholders to develop university-community partnerships.

Prior to joining UOE, Weinfeld served as CEO of the Prima Civitas Foundation, a community and economic development non-profit organization. He also has worked for the Michigan Municipal League in a number of key leadership positions.



Arnold Weinfeld
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DENNIS PARADIS

EXECUTIVE DIRECTOR
MICHIGAN HEALTH POLICY FORUM
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MICHIGAN STATE UNIVERSITY

Dennis Paradis serves as Executive Director for the Michigan Health Policy Forum and as liaison between MSU and the State of Michigan for the Medicaid Enhanced Reimbursement (MER) program offered through the College of Human Medicine and of the College of Osteopathic Medicine. He is also directing an effort to develop a health policy educational program for legislators.

Paradis has a 50-year career working in the health policy at the state level. Some of his accomplishments include the Michigan Public Health Code, the Michigan HMO Statute, the Michigan Emergency Medical Services statute the Michigan Certificate of Need statutes, and Michigan's medical liability reform legislation.

He holds a bachelor's degree from MSU and a Masters of Public Health degree from the University of Michigan. In addition to serving as staff in the Michigan House of Representatives and the Michigan Senate, Paradis has worked in policy for the Michigan State Medical Society, the Michigan Hospital Association, the Michigan Association of HMOs (Now the Michigan Association of Health Plans) and the Michigan Osteopathic Association.



Dennis Paradis
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Paradis has received Awards from the Michigan Legislature, the Michigan Department of Community Health, the Michigan Primary Care Consortium, the Michigan Health and Hospital Association, the American Osteopathic Association and has received the Water F Patenge Medal for public service from the MSU College of Osteopathic Medicine.

MEDICAID OVERVIEW

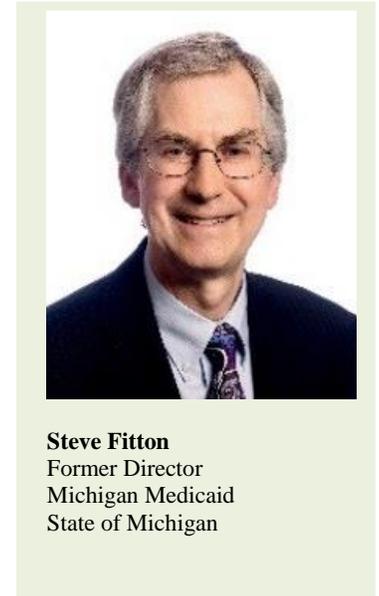
STEVE FITTON FORMER DIRECTOR MICHIGAN MEDICAID STATE OF MICHIGAN

Steve Fitton has 46 years of experience in healthcare policy and administration. He previously served as Michigan's Medicaid director for 6½ years where he directed programs that served over two million residents with a budget of more than \$15 billion; played a key leadership role in the approval and implementation of the Healthy Michigan program, the state's expansion of Medicaid; initiated Michigan's dual-eligibles demonstration program; oversaw implementation of a new MMIS system, now becoming available to the State of Illinois Medicaid program on a partnership basis; and, expanded the Healthy Kids Dental program. Before becoming Medicaid Director,

He served in a number of roles within the program including as director of the Bureau of Medicaid Policy and Actuarial Services where he was responsible for Medicaid policy development, critical rate setting and financial functions, and played a lead role in managing the state-federal relationship through state plan and federal waiver negotiation.

Fitton is now a semi-retired independent health consultant. He did work for three years for Health Management Associates, a highly regarded national health consulting company that focuses on publicly funded health programs. Much earlier in this career, Steve worked for two decades in Michigan's Children's Special Health Care Services program which arranged and paid for health care services to more than 20,000 children with special health care needs each year.

The program maintained an unwavering commitment to quality and consumer participation. During this period, Steve helped formulate and implement a plan for a specially designed managed care program for special needs children. He is a graduate of Michigan State University



MEDICAID QUALITY MEASURES AND SOCIAL DETERMINANTS

MONICA TREVINO, MA

SENIOR CONSULTANT

HEALTH MANAGEMENT ASSOCIATES

Monica Trevino is a Senior Consultant for Health Management Associates (HMA). She has expertise in healthcare quality measurement from project design to data collection and analysis; and translating population and quality-based data into viable policy, sustainable programs and quality improvement. Prior to her role with HMA, Trevino was the Quality Improvement Director for Michigan Medicaid. However, her experience in the Medicaid program began in graduate school, when she was enrolled in the Medicaid program as a beneficiary. After graduate school, Trevino served as a Community Health Worker in a neighborhood-based community organization, working to ensure that neighbors had the necessary resources to achieve good health, including food, transportation, and access to health care.

In her eight years with Michigan Medicaid, Trevino was engaged in quality improvement including development, implementation and tracking of performance measures for the Healthy Michigan Plan, the state's Medicaid expansion program. She managed the Healthy Behaviors Incentive Program, a behavior driven cost-sharing reduction program for the Healthy Michigan Plan population. She administered an annual \$80 million performance bonus incentive program that rewards Medicaid health plans for consistent, high performance on quality and consumer experience metrics, including requirements that plans help their members to address social determinants through a number of mechanisms including the use of Community Health Workers. She also conceptualized and coordinated the Medicaid Health Equity Project, a data analysis project which has identified racial/ethnic disparities in care received by Medicaid beneficiaries in Michigan. The project continues to this day and is used to focus on achieving health equity for racial/ethnic minorities through targeted interventions and Medicaid health plan pay-for-performance projects. Trevino was actively involved in the procurement of a series of new Medicaid managed care contracts with an emphasis on population health management including addressing social determinants of health, incorporating community health workers, and meaningful, long-term collaboration with community-based organizations for sustainable partnerships that promote community-driven interventions.

Trevino served as chair of the Public Sector Advisory Council of the National Committee for Quality Assurance (NCQA). She earned her master's degree in anthropology from Western Michigan University and bachelor's degree in anthropology from the University of Michigan. Trevino expects to complete her doctorate in interdisciplinary health sciences from Western Michigan University in 2019.



Monica Trevino, MA
Senior Consultant
Health Management Consultants

MEDICAID INTERFACE WITH BEHAVIORAL HEALTH

ROBERT SHEEHAN

CEO

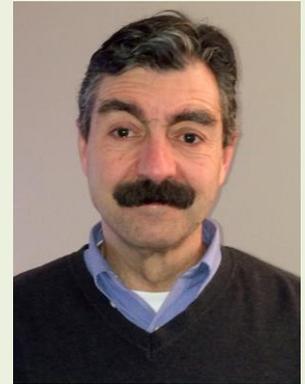
COMMUNITY MENTAL HEALTH ASSOCIATION OF MICHIGAN

Robert Sheehan is the Chief Executive Officer of the Community Mental Health Association of Michigan. The CMH Association's members, numbering more than 150 organizations, providing mental health, substance use disorder, and intellectual/developmental disability services to more than 300,000 Michigan residents annually. These members include the state's public community mental health centers (CMHs), the public Medicaid Prepaid Inpatient Health Plans (PIHPs; created and governed by the state's CMHs to manage the state's Specialty Medicaid program) and private providers offering a wide array of services.

Sheehan holds a Masters degree in Social Work from Wayne State University and a Masters degree in Business Administration from the Broad School of Management at Michigan State University.

Sheehan's experience includes work in mental health, substance use disorders, and intellectual/developmental disability services, services to at-risk youth, women's healthcare, statewide research and advocacy, services to farm workers, and anti-poverty efforts. Immediately prior to joining the Community Mental Health Association, he served as the CEO of the Community Mental Health Authority of Clinton, Eaton, and Ingham Counties.

Sheehan is an adjunct member of the teaching faculty of the Michigan State University School of Social Work.



Robert Sheehan
CEO
Community Mental Health
Association of Michigan

MEDICAID EXPANSION THROUGH THE HEALTHY MICHIGAN PLAN

JOHN AYANIAN, MD, MPP

DIRECTOR

INSTITUTE FOR HEALTHCARE POLICY AND INNOVATION
UNIVERSITY OF MICHIGAN

Dr. Ayanian is the inaugural Director of the Institute for Healthcare Policy and Innovation which includes nearly 600 faculty members from 14 schools and colleges at the University of Michigan, where he is also the Alice Hamilton Professor of Medicine, Professor of Health Management and Policy, Professor of Public Policy, and a practicing general internist. He has led influential studies of access to care, quality of care, and health disparities related to race, ethnicity, socioeconomic factors, and insurance coverage. He currently leads a team of 15 faculty members conducting the federally-authorized evaluation of the Healthy Michigan Plan, which has expanded Medicaid coverage to more than 650,000 adults in Michigan. From 2014 through 2016 he served as an Associate Editor of the *New England Journal of Medicine*.

Dr. Ayanian is a Master of the American College of Physicians and an elected member of the National Academy of Medicine, American Society for Clinical Investigation, Association of American Physicians, and *Alpha Omega Alpha*. He has received the John Eisenberg National Award for Career Achievement in Research from the Society of General Internal Medicine and the Distinguished Investigator Award from AcademyHealth. He earned his bachelor's degree *summa cum laude* in history and political science from Duke University, medical degree from Harvard Medical School, and master of public policy degree from the Harvard Kennedy School. He completed residency and fellowship training in primary care internal medicine at Brigham and Women's Hospital and a post-doctoral fellowship in health services research at the Harvard School of Public Health.



John Ayanian, MD, MPP
Director
Institute for Healthcare Policy
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University of Michigan